

**Consolidated Financial Results for the First Three Months of
the Fiscal Year Ending March 31, 2027 (JGAAP)**

August 7, 2026

Company name: Suzumo Machinery Co., Ltd.
 Listing: Tokyo Stock Exchange
 Stock code: 6405
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 Scheduled date for dividend payment: —
 Supplementary materials for financial statements: Yes
 Results briefing to be held: None

(Amounts of less than one million yen are rounded down)

1. Consolidated financial results for the three months ended June 30, 2026 (April 1, 2026 to June 30, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended June 30, 2026	4,027	16.6	258	894.9	275	—	203	—
June 30, 2025	3,452	(7.1)	25	(93.9)	16	(96.3)	9	(97.1)

(Note) Comprehensive income: Three months ended June 30, 2026: 235 million yen (—%)

Three months ended June 30, 2025: -103 million yen (—%)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended June 30, 2026	18.26	—
June 30, 2025	0.77	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2026	19,259	12,958	67.1
March 31, 2026	19,101	12,956	67.6

(Reference) Shareholders' equity: As of June 30, 2026: 12,923 million yen

As of March 31, 2026: 12,917 million yen

2. Dividends

	Annual dividend per share				
	1st quarter	2nd quarter	3rd quarter	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	15.00	—	20.00	35.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (forecast)		15.00	—	20.00	35.00

(Note) Changes in dividend forecast from the most recent announcement: None

3. Consolidated earnings forecast for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	8,270	18.0	350	337.8	340	472.4	210	316.0	18.82
Full-year	17,580	10.8	1,000	(0.9)	1,060	1.5	630	4.5	56.46

(Note) Changes in earnings forecast from the most recent announcement: None

Notes:

(1) Significant changes in the scope of consolidation during the period under review: None

Newly included: —

Excluded: —

(2) Application of special accounting treatment in preparing the quarterly financial statements: Yes

(Note) For details, please see the attached materials on page 8, "2. Quarterly Consolidated Financial Statements and Primary Notes; (3) Notes to Quarterly Consolidated Financial Statements (Application of special accounting treatment in preparing the quarterly financial statements)."

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatement

1) Changes in accounting policies due to revision of accounting standards: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(4) Total number of issued shares (common stock)

1) Total number of issued shares at the end of the period (including treasury shares):

June 30, 2026: 12,960,000 shares

March 31, 2026: 12,960,000 shares

2) Total number of treasury shares at the end of the period:

June 30, 2026: 1,802,372 shares

March 31, 2026: 1,802,352 shares

3) Average number of shares outstanding during the period:

Three months ended June 30, 2026: 11,157,638 shares

Three months ended June 30, 2025: 12,939,391 shares

(Note) The number of treasury shares deducted in calculating the total number of treasury shares at the end of the period and the average number of shares outstanding during the period includes the Company's shares held by Custody Bank of Japan, Ltd. (Trust E account) as trust assets under the stock grant trusts (BBT-RS and J-ESOP).

* Review of the accompanying quarterly consolidated financial statements by a certified public accountant or auditing firm: None

* Explanation of the proper use of financial results forecast and other notes

Forward-looking statements in this document, including outlook on future performance, are based on currently available information and certain assumptions that the Company regards as reasonable, and the Company does not in any way guarantee their achievement. Actual results may differ substantially from the projections herein depending on various factors. For the preconditions of and precautions in using the financial results forecast, please refer to "1. Summary of Business Results, (3) Explanation of Consolidated Financial Earnings Forecast and Other Forward-Looking Information" on page 3 of the Attachment.

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1. Summary of Business Results

(1) Summary of Business Results for the First Three Months of the Fiscal Year Ending March 31, 2027

During the first three months of the fiscal year ending March 31, 2027 (April 1, 2026–June 30, 2026), the Japanese economy was on a gradual recovery path, supported by factors such as improvements in the employment and income environment and an increase in inbound demand, although weakness in consumer sentiment was observed due to the continued rise in prices. On the other hand, the global economic outlook remained uncertain due to factors including developments in the trade policies of major countries, as well as concerns over rising resource prices and potential supply disruptions amid escalating tensions in the Middle East.

The Suzumo Group has set forth the long-term vision of “Delivering ‘deliciousness’ and ‘warmth’ to the world.” Under the basic policies of our three-year medium-term management plan “Next 2028,” through the fiscal year ending March 31, 2028, namely “Build a truly global corporate structure,” “Evolve into a value-creating company,” and “Establish a corporate foundation for sustainable growth,” we are promoting various initiatives and striving to maximize corporate value through business growth and the enhancement of social value.

Amid this environment, in Japan, although demand for labor-saving solutions continued in the restaurant and retail industries—our key customers—driven by growth in inbound demand and labor shortages, the business environment remained challenging due to soaring raw material and energy prices and labor costs. However, product demand remained solid as stabilization in rice prices led to a recovery in business operators’ appetite for capital investment. By product and business category, sales of sushi machines increased, reflecting progress in the rollout of new products launched in the previous fiscal year at supermarkets, as well as an increase in new store openings, particularly among major conveyor-belt sushi chains in the sushi sector. Sales of our rice-serving machines (Fuwarica) also increased, as we made progress in acquiring new customers, including through installations at major restaurant chains and supermarkets. As a result, domestic sales increased year on year.

Overseas, although the outlook remained uncertain due to factors such as developments in the trade policies of major countries and geopolitical risks in the Middle East, a growing number of Japanese companies in the restaurant and retail industries continued to expand overseas, while the shift toward labor-saving solutions due to worsening labor shortages and soaring labor costs and the growing popularity of Japanese food continued. By region, in North America, the popularity of Japanese food and trends toward mechanization and labor saving remained at high levels. The contribution from sushi machines for in-store meal preparation at a major supermarket chain, which began to be introduced in the second half of the fiscal year ended March 31, 2025, was more limited than initially anticipated. Although product demand increased as the overseas expansion of Japanese companies accelerated, sales in North America declined due to the impact of consolidated accounting adjustments. Meanwhile, in Europe, product demand recovered as a result of efforts to uncover demand from local business operators, proposal-based sales activities targeting major business operators, and support activities for distributors, leading to higher sales. In East Asia, although the economic slowdown in China continued to have an impact, including the postponement of capital investment plans by business operators, demand for our products grew as major Japanese conveyor-belt sushi chains increasingly expanded into the region, resulting in higher sales. As a result, overseas sales grew year on year.

As a result, net sales for the first three months of the fiscal year ending March 31, 2027 totaled 4,027 million yen (+16.6% YoY). Of the total, domestic sales accounted for 2,450 million yen (+14.5% YoY) and overseas sales for 1,576 million yen (+20.2% YoY).

Summary of results in the first three months of the fiscal year ending March 31, 2027

	Three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)		Three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)		Amount of change	Percentage change
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	%
Net sales	3,452	100.0	4,027	100.0	574	16.6
Domestic	2,140	62.0	2,450	60.8	309	14.5
Overseas	1,311	38.0	1,576	39.2	265	20.2
Gross profit	1,699	49.2	1,868	46.4	168	9.9
Operating profit	25	0.8	258	6.4	232	894.9
Ordinary profit	16	0.5	275	6.8	259	1,576.1
Profit attributable to owners of parent	9	0.3	203	5.1	193	1,941.4

Although fixed costs increased, including higher manufacturing labor costs associated with the commencement of operations at the new plant and expenses related to the start of depreciation on the new plant, gross profit increased to 1,868 million yen (+9.9% YoY), driven by growth in sales, particularly of the Company's own products. Operating profit increased significantly to 258 million yen (+894.9% YoY), reflecting the increase in gross profit and lower SG&A expenses resulting from reductions in executive compensation and rigorous cost control, despite higher variable costs associated with continued investment in human resources and increased demand. Ordinary profit increased sharply to 275 million yen (+1,576.1% YoY). Profit attributable to owners of parent also increased substantially to 203 million yen (+1,941.4% YoY).

(2) Summary of Financial Condition for the First Three Months of the Fiscal Year Ending March 31, 2027
(Assets)

Total assets as of June 30, 2026 increased by 157 million yen from March 31, 2026 to 19,259 million yen. This was mainly due to increases of 220 million yen in inventories, 85 million yen in prepaid expenses included in other current assets, and 49 million yen in cash and deposits, partially offset by a 208 million yen decrease in accounts receivable-trade.

(Liabilities)

Liabilities as of June 30, 2026 increased by 155 million yen from March 31, 2026 to 6,300 million yen. This was mainly due to a 409 million yen increase in accrued expenses included in other current liabilities, partially offset by a 299 million yen decrease in long-term borrowings.

(Net assets)

Net assets as of June 30, 2026 increased by 1 million yen from March 31, 2026 to 12,958 million yen. This was mainly attributable to increases of 30 million yen in foreign currency translation adjustment and 203 million yen in retained earnings due to the recording of profit attributable to owners of parent, partially offset by decreases of 227 million yen in retained earnings due to the payment of dividends and 4 million yen in non-controlling interests.

(3) Explanation of Consolidated Financial Earnings Forecast and Other Forward-Looking Information

The consolidated earnings forecast remains unchanged from the full-year forecast announced in the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (JGAAP)" dated May 13, 2026.

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheet

	(Thousands of yen)	
	Fiscal year ended March 31, 2026 (as of March 31, 2026)	Three months ended June 30, 2026 (as of June 30, 2026)
Assets		
Current assets		
Cash and deposits	2,973,241	3,023,224
Notes and accounts receivable - trade	1,713,065	1,507,132
Electronically recorded monetary claims - operating	542,201	568,593
Inventories	2,981,522	3,202,033
Other	547,082	621,838
Allowance for doubtful accounts	(80)	(80)
Total current assets	8,757,033	8,922,742
Non-current assets		
Property, plant and equipment		
Buildings and structures	6,752,648	6,752,727
Accumulated depreciation	(2,314,033)	(2,387,298)
Buildings and structures, net	4,438,614	4,365,429
Machinery, equipment and vehicles	270,958	264,931
Accumulated depreciation	(112,262)	(115,403)
Machinery, equipment and vehicles, net	158,696	149,528
Tools, furniture and fixtures	2,433,627	2,486,790
Accumulated depreciation	(2,004,593)	(2,031,115)
Tools, furniture and fixtures, net	429,033	455,674
Land	3,522,922	3,522,922
Construction in progress	11,606	14,374
Other	127,305	124,056
Accumulated depreciation	(78,795)	(90,713)
Other, net	48,510	33,342
Total property, plant and equipment	8,609,384	8,541,271
Intangible assets		
Software	373,672	339,755
Other	279,860	305,644
Total intangible assets	653,532	645,400
Investments and other assets		
Investment securities	51,826	59,697
Shares of subsidiaries and associates	25,954	25,954
Deferred tax assets	720,509	746,052
Other	290,885	325,581
Allowance for doubtful accounts	(7,680)	(7,680)
Total investments and other assets	1,081,495	1,149,606
Total non-current assets	10,344,413	10,336,277
Total assets	19,101,446	19,259,020

	(Thousands of yen)	
	Fiscal year ended March 31, 2026 (as of March 31, 2026)	Three months ended June 30, 2026 (as of June 30, 2026)
Liabilities		
Current liabilities		
Accounts payable - trade	578,393	736,714
Current portion of long-term borrowings	1,197,996	1,197,996
Accounts payable - other	268,889	194,624
Accrued expenses	161,020	570,825
Income taxes payable	57,012	97,173
Accrued consumption taxes	17,914	20,809
Provision for bonuses	360,441	206,588
Asset retirement obligations	60,000	60,000
Provision for share awards for directors (and other officers)	22,591	24,738
Other	341,335	357,773
Total current liabilities	3,065,596	3,467,243
Non-current liabilities		
Long-term borrowings	1,603,340	1,303,841
Provision for retirement benefits for directors (and other officers)	5,400	5,610
Provision for share awards for employees	22,593	34,804
Retirement benefit liability	1,139,704	1,160,149
Asset retirement obligations	103,116	103,471
Other	204,870	225,077
Total non-current liabilities	3,079,025	2,832,954
Total liabilities	6,144,621	6,300,198
Net assets		
Shareholders' equity		
Share capital	1,154,418	1,154,418
Capital surplus	1,036,768	1,036,768
Retained earnings	13,451,489	13,427,448
Treasury shares	(3,232,928)	(3,232,933)
Total shareholders' equity	12,409,747	12,385,701
Accumulated other comprehensive income		
Foreign currency translation adjustment	460,509	491,045
Remeasurements of defined benefit plans	47,473	47,169
Total accumulated other comprehensive income	507,982	538,215
Non-controlling interests	39,094	34,905
Total net assets	12,956,824	12,958,822
Total liabilities and net assets	19,101,446	19,259,020

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

Consolidated Statement of Income

(Thousands of yen)

	Three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)	Three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)
Net sales	3,452,412	4,027,191
Cost of sales	1,752,630	2,158,704
Gross profit	1,699,782	1,868,486
Selling, general and administrative expenses	1,673,794	1,609,934
Operating profit	25,987	258,551
Non-operating income		
Interest income	445	581
Foreign exchange gains	—	13,778
Share of profit of entities accounted for using equity method	9,107	6,655
Other	3,499	5,137
Total non-operating income	13,051	26,153
Non-operating expenses		
Interest expenses	931	8,918
Foreign exchange losses	21,514	—
Other	139	3
Total non-operating expenses	22,586	8,922
Ordinary profit	16,453	275,782
Profit before income taxes	16,453	275,782
Income taxes	7,807	71,289
Profit	8,646	204,493
Profit (loss) attributable to non-controlling interests	(1,334)	743
Profit attributable to owners of parent	9,980	203,750

Consolidated Statement of Comprehensive Income

	(Thousands of yen)	
	Three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)	Three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)
Profit	8,646	204,493
Other comprehensive income		
Foreign currency translation adjustment	(108,936)	29,779
Remeasurements of defined benefit plans, net of tax	(436)	(303)
Share of other comprehensive income of entities accounted for using equity method	(2,631)	1,215
Total other comprehensive income	(112,004)	30,691
Comprehensive income	(103,357)	235,184
(Breakdown)		
Comprehensive income attributable to owners of parent	(100,299)	233,982
Comprehensive income attributable to non-controlling interests	(3,058)	1,202

(3) Notes to Quarterly Consolidated Financial Statements

(Application of special accounting treatment in preparing the quarterly financial statements)

(Calculation of tax expenses)

We have adopted the method of rationally estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year. The estimated effective tax rate is then applied to quarterly profit before income taxes to calculate tax expenses. However, in the event the estimated effective tax rate cannot be applied, statutory effective tax rate is used.

(Notes on segment information, etc.)

[Segment information]

Our group operates in a single segment, the cooked-rice processing equipment business, so segment data are omitted.

(Notes in the event of significant changes in shareholders' equity)

There is no relevant information.

(Notes on going concern assumption)

There is no relevant information.

(Notes on statement of cash flows)

We have not prepared a consolidated statement of cash flows for the first three months of the fiscal year ending March 31, 2027. Depreciation (including amortization of intangible assets) for the three-month period are as follows.

	Three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)	Three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)
Depreciation	104,254,000 yen	163,370,000 yen